



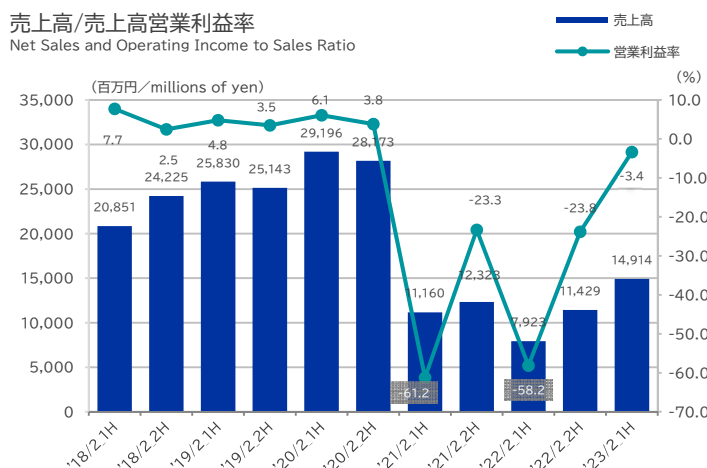
# DATA BOOK

(2022年3月1日～2022年8月31日)  
1st March 2022 - 31st August 2022

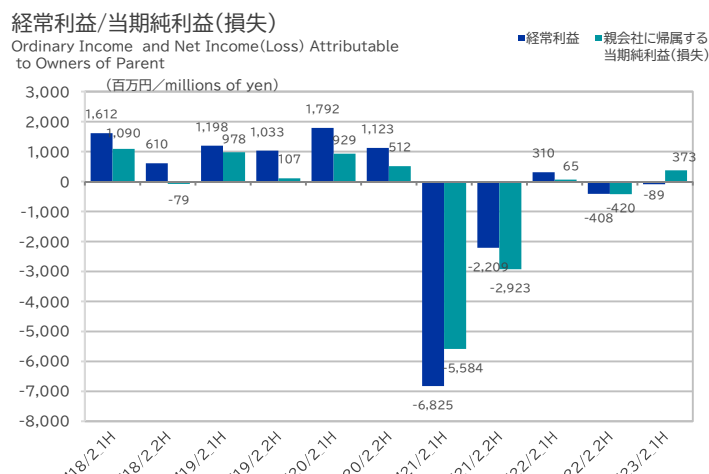
株式会社DDホールディングス  
DD Holdings Co., Ltd.

# 連結財務・業績の推移 Consolidated Financial Performance

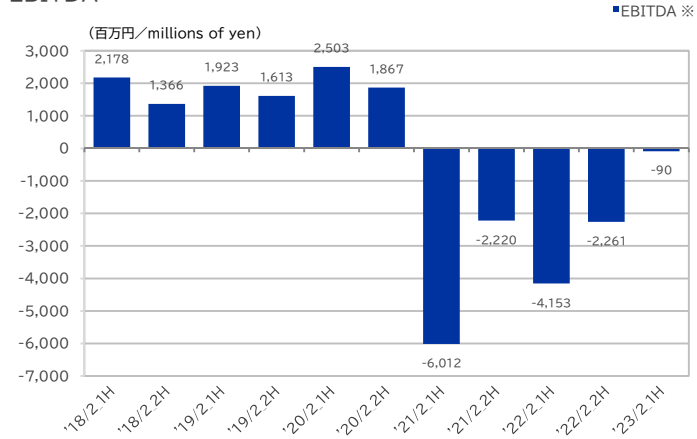
売上高/売上高営業利益率  
Net Sales and Operating Income to Sales Ratio



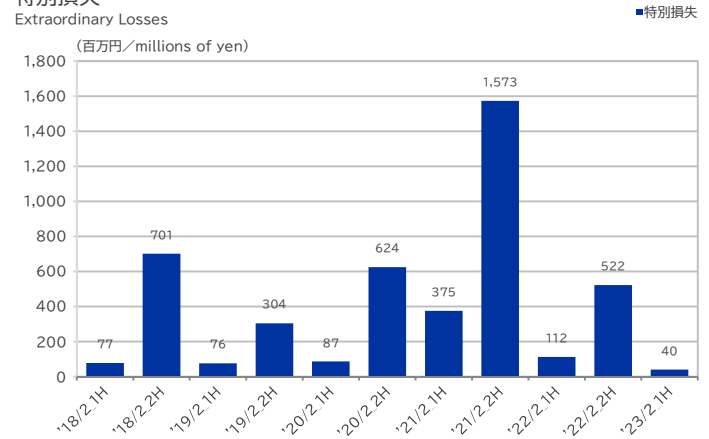
経常利益/当期純利益(損失)  
Ordinary Income and Net Income(Loss) Attributable to Owners of Parent



EBITDA



特別損失



(単位:百万円/millions of yen)

	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H	
売上高	20,851	24,225	25,830	25,143	29,196	28,173	11,160	12,323	7,923	11,429	14,914	
Net Sales	前期比 YoY (%)	139.3	155.9	123.9	103.8	113.0	112.1	38.2	43.7	71.0	92.8	188.2
営業利益	1,607	597	1,240	875	1,769	1,076	-6,831	-2,872	-4,608	-2,724	-505	
Operating Income	売上比 Ratio to Sales (%)	7.7	2.5	4.8	3.5	6.1	3.8	-61.2	-23.3	-58.2	-23.8	-3.4
	前期比 YoY (%)	284.2	55.6	77.2	146.4	142.6	123.0	-	-	-	-	-
経常利益	1,612	610	1,198	1,033	1,792	1,123	-6,825	-2,209	310	-408	-89	
Ordinary Income	売上比 Ratio to Sales (%)	7.7	2.5	4.6	4.1	6.1	4.0	-61.2	-17.9	3.9	-3.6	-0.6
	前期比 YoY (%)	301.7	67.7	74.3	169.4	149.6	108.7	-	-	-	-	-
親会社に帰属する 当期純利益(損失)	1,090	-79	978	107	929	512	-5,584	-2,923	65	-420	373	
Net Income(Loss) Attributable to Owners of Parent	売上比 Ratio to Sales (%)	5.2	-0.3	3.8	0.4	3.2	1.8	-50.0	-23.7	0.8	-3.7	2.5
	前期比 YoY (%)	383.1	-	89.8	-	95.0	478.7	-	-	-	-	-

(単位:百万円/millions of yen)

	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H	
EBITDA ※	2,178	1,366	1,923	1,613	2,503	1,867	-6,012	-2,220	-4,153	-2,261	-90	
	前期比 YoY (%)	197.6	84.3	88.3	118.1	130.2	115.7	-	-	-	-	
特別損失	77	701	76	304	87	624	375	1,573	112	522	40	
Extraordinary Losses	前期比 YoY (%)	823.1	171.4	99.1	43.5	113.8	205.0	430.1	251.8	30.1	33.2	35.7

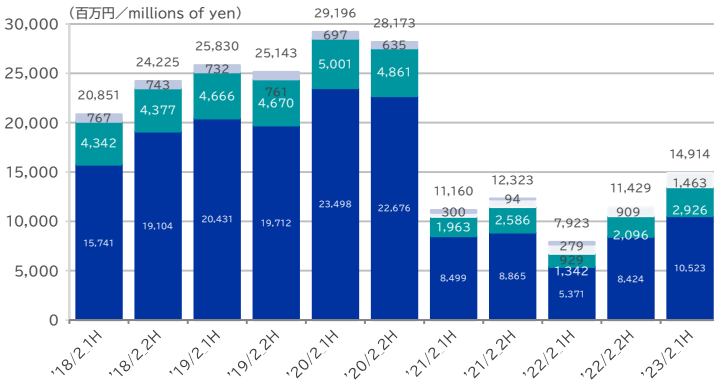
※ EBITDA = 営業利益 + 減価償却費 + のれん償却費 + 権利金償却費 + 長期前払費用償却

Operating Income + Depreciation + Amortization of Goodwill + Amortization of Guarantee Deposits + Amortization of Long-term Prepaid Expenses

# セグメント情報 Segment Information

## セグメント別売上高

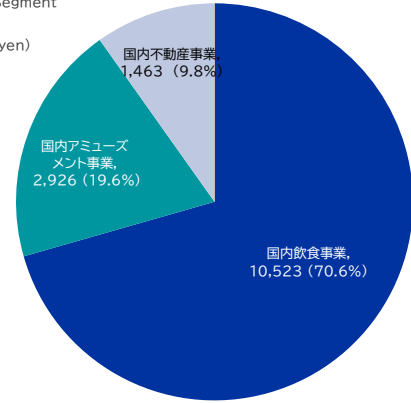
Net Sales by Segment



## 売上高構成比

Net Sales Share by Segment '23/2.1H

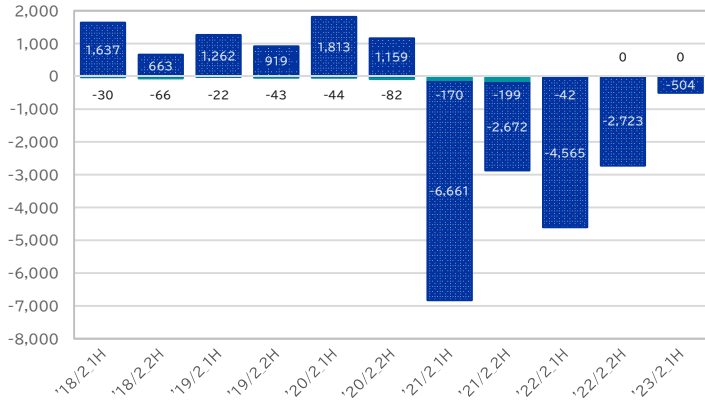
(百万円/millions of yen)



## 国内外別営業利益

Operating Income (Loss) :Japan - Overseas

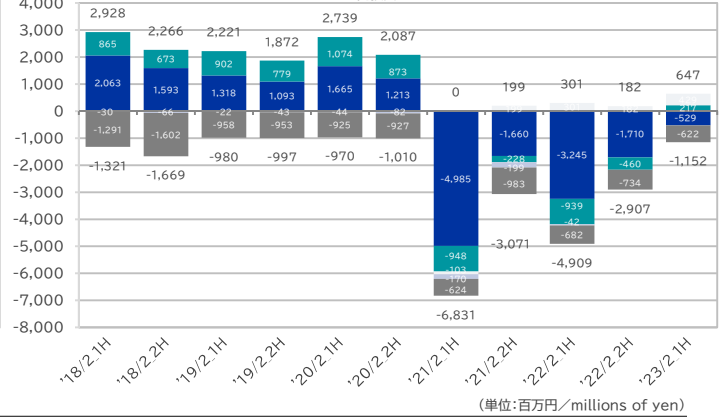
(百万円/millions of yen)



## セグメント別営業利益

Operating Income (Loss) by Segment

(百万円/millions of yen)



	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
売上高 Net Sales	20,851	24,225	25,830	25,143	29,196	28,173	11,160	12,323	7,923	11,429	14,914
国内 Japan	20,083	23,481	25,097	24,382	28,499	27,537	10,859	12,228	7,643	11,429	14,914
飲食事業 F & B Business	15,741	19,104	20,431	19,712	23,498	22,676	8,499	8,865	5,371	8,424	10,523
アミューズメント事業 Amusement Business	4,342	4,377	4,666	4,670	5,001	4,861	1,963	2,586	1,342	2,096	2,926
不動産事業 Real Estate Business	-	-	-	-	-	-	396	775	929	909	1,463
海外 Overseas	767	743	732	761	697	635	300	94	279	-	-
アメリカ USA	767	743	732	761	697	635	300	94	279	-	-
アジア Asia	-	-	-	-	-	-	-	-	-	-	-

	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
営業利益 Operating Income (Loss)	1,607	597	1,240	875	1,769	1,076	-6,831	-2,872	-4,608	-2,724	-505
国内 Japan	1,637	663	1,262	919	1,813	1,159	-6,661	-2,672	-4,565	-2,723	-504
飲食事業 F & B Business	2,063	1,593	1,318	1,093	1,665	1,213	-4,985	-1,660	-3,245	-1,710	-529
アミューズメント事業 Amusement Business	865	673	902	779	1,074	873	-948	-228	-939	-460	217
不動産事業 Real Estate Business	-	-	-	-	-	-	-103	199	301	182	429
間接費 Indirect Expenses	-1,291	-1,602	-958	-953	-925	-927	-624	-983	-682	-734	-622
海外 Overseas	-30	-66	-22	-43	-44	-82	-170	-199	-42	0	0
アメリカ USA	-27	-64	-19	-41	-42	-75	-168	-201	-41	-	-
アジア Asia	-2	-1	-2	-2	-1	-7	-1	0	0	0	0

※1 2019年2月期以降の各セグメント実績は、間接費(本社費)の一部を配賦した数値となります。

Note:The records after fiscal year ended Feb.2019 are the figures including an allocation of overhead cost such as head office expenses.

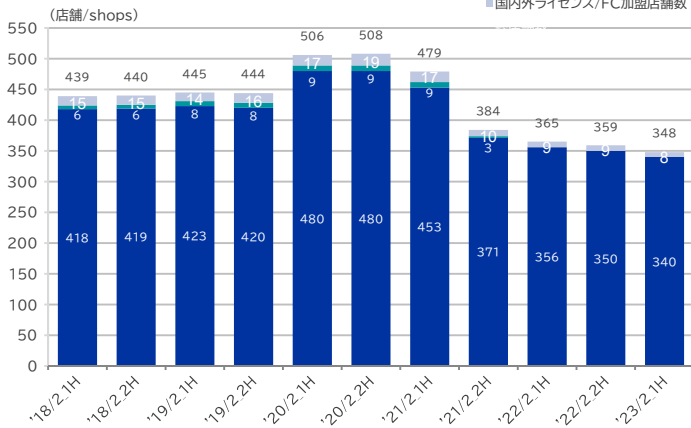
※2 海外・アメリカにつきましては、2021年8月16日に連結子会社であるDiamond Dining International Corporationの全株式を譲渡し、海外事業から撤退いたしました。

Note:We have withdrew from the overseas business by transferring all the shares of Diamond Dining International Corporation on 16th of Aug.,2021.

# 店舗数・従業員数 Number of Shops and Employees

## 総店舗数

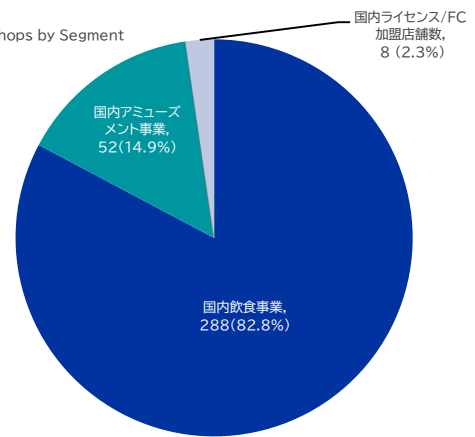
Total Number of Shops (Japan-Overseas)



## 総店舗数構成比

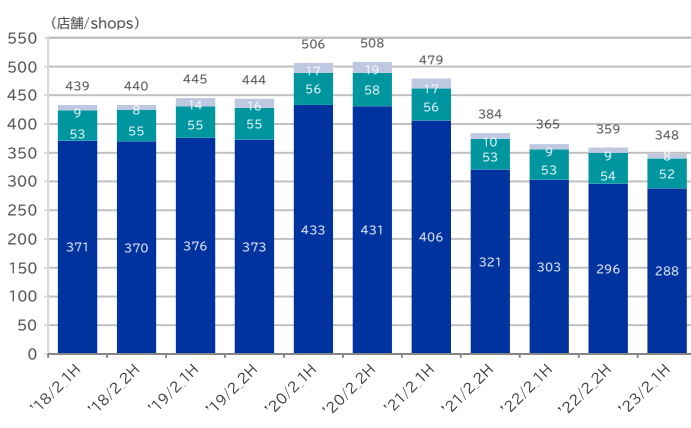
Numbers and % of Shops by Segment '23/2.1H

(店舗/shops)



## セグメント別店舗数

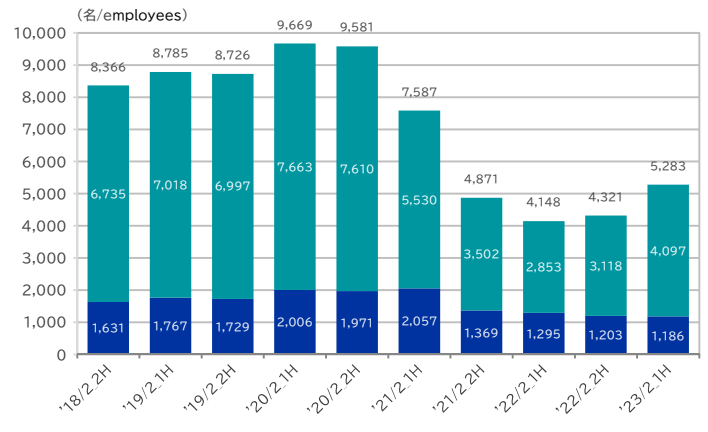
Number of Shops by Segment



## 従業員数

Number of Employees

■正社員数 ■パートナー数



(単位:店舗/shops)

	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
総店舗数 Total Number of Shops	439	440	445	444	506	508	479	384	365	359	348
直営店舗数 Directly Operating Shops	424	425	431	428	489	489	462	374	356	350	340
国内直営店舗数 Directly Operating Shops-Japan	418	419	423	420	480	480	453	371	356	350	340
飲食事業 F & B Business	365	364	368	365	424	422	397	318	303	296	288
アミューズメント事業 Amusement Business	53	55	55	55	56	58	56	53	53	54	52
海外直営店舗数 Directly Operating Shops-Over:	6	6	8	8	9	9	9	3	0	0	0
アメリカ USA	6	6	8	8	9	9	9	3	0	0	0
アジア Asia	0	0	0	0	0	0	0	0	0	0	0
国内外ライセンス/FC加盟店舗数 Licenced and Franchised Shops	15	15	14	16	17	19	17	10	9	9	8

(単位:人/ employees)

	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
従業員数 Number of Employees	8,366	8,785	8,726	9,669	9,581	7,587	4,871	4,148	4,321	5,283
正社員数 Full-time Employees	1,631	1,767	1,729	2,006	1,971	2,057	1,369	1,295	1,203	1,186
パートナー数 Part-time Employees	6,735	7,018	6,997	7,663	7,610	5,530	3,502	2,853	3,118	4,097

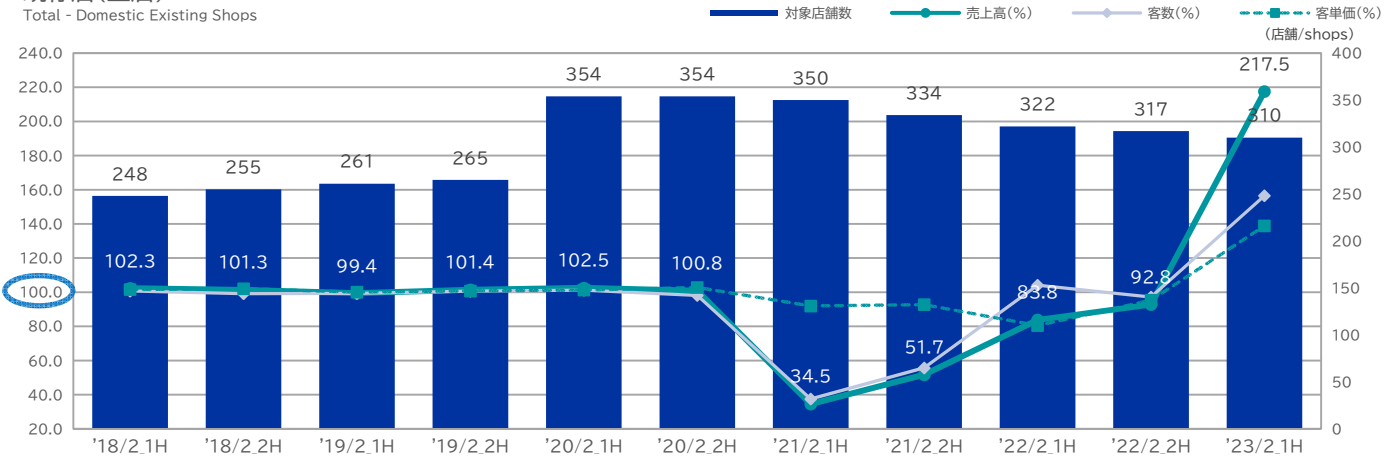
※ 株式会社株式会社ゼット(証券コード:3057)は、2021年2月期第3四半期より連結子会社から持分法適用関連会社となったため、2021年2月期下期より上記数値には含まれておりません。  
Note: Zetton Inc.(SEC:3057) is excluded from the above figures as it is accounted for by the equity method in the 3rd Quarter of FY2021.

# 国内既存店売上高前年比推移

## Net Sales YoY of Domestic Existing Shops

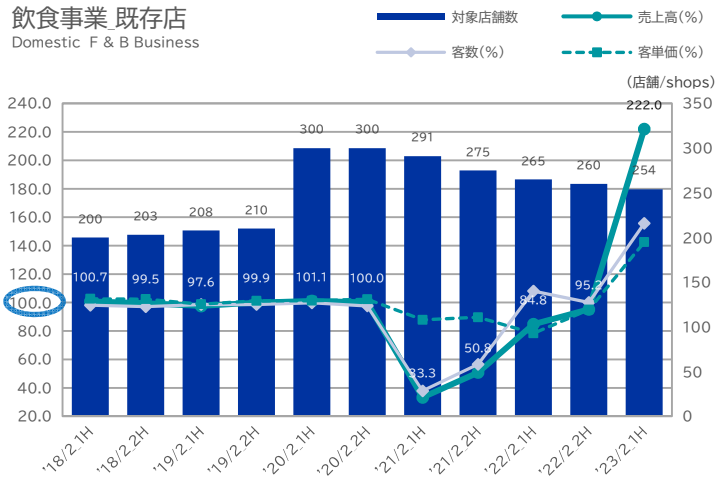
### 既存店(全店)

Total - Domestic Existing Shops



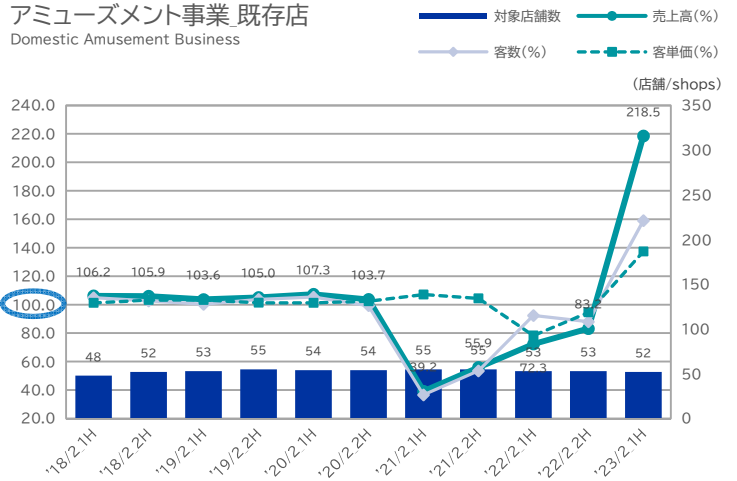
### 飲食事業 既存店

Domestic F & B Business



### アミューズメント事業 既存店

Domestic Amusement Business



既存店(全店)	Total - Domestic Existing Shops	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
売上高(%)	Net Sales	102.3	101.3	99.4	101.4	102.5	100.8	34.5	51.7	83.8	92.8	217.5
客数(%)	Number of Customers	100.7	99.2	99.3	100.6	101.2	98.1	37.5	55.7	104.1	97.2	156.5
客単価(%)	Average Spend Per Customer	101.6	102.1	100.1	100.8	101.3	102.8	92.0	92.8	80.5	95.4	138.9
対象店舗数	Number of Shops	248	255	261	265	354	354	350	334	322	317	310

飲食事業	Domestic F & B Business	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
売上高(%)	Net Sales	100.7	99.5	97.6	99.9	101.1	100.0	33.3	50.8	84.8	95.2	222.0
客数(%)	Number of Customers	98.1	97.1	98.6	98.6	99.8	97.6	37.9	56.6	108.1	100.1	155.7
客単価(%)	Average Spend Per Customer	102.7	102.4	98.9	101.3	101.3	102.4	87.9	89.7	78.4	95.1	142.5
対象店舗数	Number of Shops	200	203	208	210	300	300	291	275	265	260	254

アミューズメント事業	Domestic Amusement Business	'18/2.1H	'18/2.2H	'19/2.1H	'19/2.2H	'20/2.1H	'20/2.2H	'21/2.1H	'21/2.2H	'22/2.1H	'22/2.2H	'23/2.1H
売上高(%)	Net Sales	106.2	105.9	103.6	105.0	107.3	103.7	39.2	55.9	72.3	83.2	218.5
客数(%)	Number of Customers	104.9	102.6	100.3	103.7	105.3	99.3	36.6	53.5	92.4	88.0	159.0
客単価(%)	Average Spend Per Customer	101.3	103.2	103.3	101.3	101.3	102.4	107.1	104.4	78.3	94.6	137.4
対象店舗数	Number of Shops	48	52	53	55	54	54	55	55	53	53	52

※ 2019年3月1日付で連結子会社化した株式会社エスエルディー(証券コード:3223)は、上記数値には含まれておりません。

Note: The above figures do not include the amount of SLD Entertainment Inc.(SEC code:3223) converted into a consolidated subsidiary on 1st of March 2019.