

July 7, 2017

Kawasaki Kisen Kaisha, Ltd.
Eizo Murakami, President & CEO

Mitsui O.S.K. Lines, Ltd.
Junichiro Ikeda, President & CEO

Nippon Yusen Kabushiki Kaisha
Tadaaki Naito, President

Notice of Establishment of Holding Company and Operating Company for New Integrated Container Shipping Business

For the integration of their container shipping businesses, including worldwide terminal operation businesses outside Japan, Kawasaki Kisen Kaisha, Ltd., Mitsui O.S.K. Lines, Ltd., and Nippon Yusen Kabushiki Kaisha have announced the establishment of the below holding company and operating company.

Overview of New Companies

(1) Holding Company

Tradename	Ocean Network Express Holdings, Ltd.
Location	Tokyo
Date of Establishment	July 7, 2017

(2) Operating Company

Tradename	Ocean Network Express Pte. Ltd.
Location	Singapore
Date of Establishment	July 7, 2017

Details will be provided on July 10, 2017.

Related press releases

"Notice of Establishment Schedule for Container Shipping Business Integration," July 3, 2017,
https://www.kline.co.jp/en/ir/stock/disclose/detail/_icsFiles/afieldfile/2017/07/03/20170703e.pdf

"Notice of Trade Name and Location of New Container Shipping Joint Venture," May 31, 2017,
<http://www.mol.co.jp/en/pr/2017/img/17035.pdf>

"Notice of Agreement to the Integration of Container Shipping Businesses," October, 31, 2016,
http://www.nyk.com/english/release/dbps_data/material/files/000/000/004/488/161031_5.pdf

Inquiries

Inquiries can be directed to the following representatives:

Kawasaki Kisen Kaisha, Ltd.

Kiyoshi Tokonami, General Manager, Investor & Public Relations Group

(TEL: +81-3- 3595-5189)

Mitsui O.S.K. Lines, Ltd.

Keiichiro Nakanishi, General Manager, Public Relations Office

(TEL: +81-3- 3587-7015)

Nippon Yusen Kabushiki Kaisha

Ushio Koiso, General Manager, Corporate Communication and CSR Group

(TEL: +81-3-3284-5058)

This document includes information that constitutes “forward-looking statements” relating to the success and failure or the results of the integration of Kawasaki Kisen Kaisha Ltd., Mitsui O.S.K. Lines Ltd., and Nippon Yusen Kabushiki Kaisha. To the extent that statements in this document do not relate to historical or current facts, they constitute forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of the three companies in light of the information currently available to them, and involve known or unknown risks, uncertainties and other factors. Such factors may cause the actual results to be materially different from the contents of this document with respect to any future performance, achievements or financial position of one or all of the three companies (or the new company after the integration) expressed or implied by these forward-looking statements. Further, the three companies undertake no obligation to publicly update any forward-looking statements after the date of this document.

The risks, uncertainties and other factors referred to above include, but are not limited to:

- (1) Procedural and practical difficulties accompanying implementation of the integration;
- (2) Changes in supply and demand for the market, and changes in market position including changes in the competition environment and relationship with major customers;
- (3) Changes in economic conditions in and outside Japan and changes in exchange rates;
- (4) Possibility of misappropriation or deletion of personal data or confidential information due to IT failure, cyber-attack, or other reason;
- (5) Occurrence of natural or man-made disaster which may have an adverse effect on the employees, offices, key facilities and IT systems of the new joint-venture company after the integration;
- (6) Changes in laws and regulations relating to business activities;
- (7) Delays in the review process by the relevant competition law authorities or the clearance of the relevant competition law authorities or other necessary approvals in relation to the integration being unable to be obtained; and
- (8) Difficulty accompanying materialization of synergies or integration effects in the new joint-venture company after the integration.